

5-YEAR PLAN
PHA FISCAL YEARS 2005 - 2009
[24 CFR Part 903.5]

A. Mission

State the PHA's mission for serving the needs of low-income, very low income, and extremely low-income families in the PHA's jurisdiction. (select one of the choices below)

- The mission of the PHA is the same as that of the Department of Housing and Urban Development: To promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination.
- The PHA's mission is: **to improve neighborhoods and communities by:**
Providing Quality Affordable Housing
Advancing Development Initiatives
Fostering Self-Sufficiency

B. Goals

The goals and objectives listed below are derived from HUD's strategic Goals and Objectives and those emphasized in recent legislation. PHAs may select any of these goals and objectives as their own, or identify other goals and/or objectives. Whether selecting the HUD-suggested objectives or their own, **PHAS ARE STRONGLY ENCOURAGED TO IDENTIFY QUANTIFIABLE MEASURES OF SUCCESS IN REACHING THEIR OBJECTIVES OVER THE COURSE OF THE 5 YEARS.** (Quantifiable measures would include targets such as: numbers of families served or PHAS scores achieved.) PHAs should identify these measures in the spaces to the right of or below the stated objectives.

HUD Strategic Goal: Increase the availability of decent, safe, and affordable housing.

- PHA Goal: Expand the supply of assisted housing
Objectives:
- Apply for additional rental vouchers: (200)
 - Reduce public housing vacancies:
 - Leverage private or other public funds to create additional housing opportunities: (\$750,000)
 - Acquire or build units or developments
 - Other (list below)
- PHA Goal: Improve the quality of assisted housing
Objectives:
- Improve public housing management: (PHAS score)
 - Improve voucher management: (SEMAP score)
 - Increase customer satisfaction:
 - Concentrate on efforts to improve specific management functions: (Unit turnaround time; property-based operating expenses; tenant accounts receivable)
 - Renovate or modernize public housing units: (500)
 - Demolish or dispose of obsolete public housing: (100)

- Provide replacement public housing: (385)
- Provide replacement vouchers:
- Other: (list below)

PHA Goal: Increase assisted housing choices

Objectives:

- Provide voucher mobility counseling:
- Conduct outreach efforts to potential voucher landlords
- Increase voucher payment standards
- Implement voucher homeownership program:
- Implement public housing or other homeownership programs:
- Implement public housing site-based waiting lists:
- Convert public housing to vouchers:
- Other: (list below)

HUD Strategic Goal: Improve community quality of life and economic vitality

PHA Goal: Provide an improved living environment

Objectives:

- Implement measures to deconcentrate poverty by bringing higher income public housing households into lower income developments: (Adopt admission preferences, as needed by property, to maintain an income mix that does not have a concentration of low-income families to the extent that the property meets the HUD definition of concentration of poverty)
- Implement measures to promote income mixing in public housing by assuring access for lower income families into higher income developments: (Adopt admission preferences, as needed by property, to maintain an income mix that does not have a concentration of higher income families to the extent that the property meets the HUD definition of concentration of higher income)
- Implement public housing security improvements:
- Designate developments or buildings for particular resident groups (elderly, persons with disabilities) (HOPE VI 42 elderly units)
- Other: (list below)

HUD Strategic Goal: Promote self-sufficiency and asset development of families and individuals

PHA Goal: Promote self-sufficiency and asset development of assisted households

Objectives:

- Increase the number and percentage of employed persons in assisted families:
- Provide or attract supportive services to improve assistance recipients' employability: (Partnership with local job training programs)

- Provide or attract supportive services to increase independence for the elderly or families with disabilities. (Provide information and referral services and partner with local agencies)
- Other: (list below)

HUD Strategic Goal: Ensure Equal Opportunity in Housing for all Americans

- PHA Goal: Ensure equal opportunity and affirmatively further fair housing
Objectives:
 - Undertake affirmative measures to ensure access to assisted housing regardless of race, color, religion national origin, sex, familial status, and disability:
(Participate in local affirmative action workshop/programs, designate staff for membership in local affirmative action groups)
 - Undertake affirmative measures to provide a suitable living environment for families living in assisted housing, regardless of race, color, religion national origin, sex, familial status, and disability:
 - Undertake affirmative measures to ensure accessible housing to persons with all varieties of disabilities regardless of unit size required:
 - Other: (list below)

Other PHA Goals and Objectives: (list below)

Knoxville’s Community Development Corporation (KCDC) has amended its Admissions and Continued Occupancy Policy (ACOP) and Dwelling Lease to implement applicable provisions of the Violence Against Women and Department of Justice Reauthorization Act of 2005 (Public. Law 109-162) (VAWA). KCDC’s goals, objectives and policies to enable KCDC to serve the needs of child and adult victims of domestic violence, dating violence and stalking, as defined in VAWA, are stated in the KCDC’s ACOP, a copy of which is attached to this Plan.